EXTENDING PROBATIONARY PERIODS: INFORMATION SHEET

- When you have a probationary employee, who is having any type of "problems" on the job which you think are correctable, keep in mind that you have the option to extend their probationary period. However, this should be a rare occurrence. Six months should generally be ample time for a new employee to demonstrate the ability to do most jobs here at the University of Toledo. If the employee hasn't done so, it is doubtful that they will be able to do so with additional time.
- Review article 25 of the AFSCME contract. The probationary period begins on the date of hire and ends on the 180th calendar day. Don't wait until the last minute!
- This option was generated for those employees who you feel could truly <u>change</u>, who really need additional time to prove it to you. Recruitment and retention costs money, as we all know. Think very hard as to whether or not it is worth the additional time and INVESTMENT in this person, or, would the money be better spent in recruiting someone else. This is a tough decision, but one that is your job to make wisely.
- Also understand that the first 6 months is supposed to be their BEST in terms of work performance, attitude, attendance, etc.! It is rare that employees will truly change their behavior for the long term. The ones who do are those that had very unusual circumstances occur during their first 6 months on the job. Just think....how well did you attempt to do within your first six months of employment here at UT?
- Employees who have attendance problems within their probationary period do not get better. However, emergencies and health problems may arise without notice, in the case that the employee is off an extended amount of time for a legitimate serious health condition, it is appropriate to extend the probationary period for the same length of time the employee was out on a leave of absence.
- You may extend the probationary period. I would recommend that you request an additional
 1 2 months (i.e., 30 60 days) and I can negotiate that with the union.
- Human Resources DOES expect that if you do extend someone's probation that you
 develop a written action plan with the employee which identifies the key issues, the
 resources available to the them, follow up commitments by management AND the
 employee, and consequences if they fail to improve.
- Also note that when you extend someone's probation, it does NOT affect other benefits that they may otherwise be eligible for.

Please note: For employees represented by AFSCME, the probationary period can only be extended if the employee, you, <u>AND</u> the Union Representative agree to it <u>in writing</u>. Thus, be sure to have a meeting with those parties present to discuss and gain agreement. THE MEETING MUST BE HELD <u>PRIOR</u> TO THE END OF THE PROBATIONARY PERIOD. You cannot extend probation AFTER the 180 calendar days.