### New Graduate Course Proposal

**Contact Person:** Dr. David Dobrzykowski  
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**Email:** David.Dobrzykowski@utoledo.edu

**College:** Business & Innovation  
**Dept/Academic Unit:** Information Operations and Technology Management

**Alpha/Numeric Code (Subject area - number):** SHBE 6030

**Proposed title:** Healthcare Financial Management  
**Proposed Effective Term:** 2013 Spring

**Is the course cross-listed with another academic unit?** No

**Approval of other Academic unit (Signature and title):** N.A.

**Is the course offered at more than one level?** No

If yes, an undergraduate course proposal form must also be submitted. If the undergraduate course is new, complete the New Undergraduate Course Proposal; if the undergraduate course is existing, submit an Undergraduate Course Modification Proposal.

**Credit hours:** Fixed: 3.0  
**Minimum Credit Hours:** Online 2  
**Maximum Credit Hours:** Online 5  
**Weekly Contact Hours:** Online 2

**Activity Type:** Online  
**Minimum Credit Hours:** Lecture 5  
**Maximum Credit Hours:** Seminar 5  
**Weekly Contact Hours:** Lecture 5

**Terms Offered:** Fall  
**Years offered:** Every Year  
**May the courses be repeated for credit?** No  
**Maximum hours:** 3.0

**Are students permitted to register for more than one section during a term?** No  
**Grading system:** Normal Grading (A-F, PS/NC, PR, I)

Prerequisites (must be taken before): e.g., C or higher in BIOE 4500 or BIOE 5500 and C or higher in MATH 4200, etc.

None
Permission

Co-requisites (must be taken together):

None

Catalog Description (75 Words Maximum)

This course provides a foundation for the knowledge of financial management theory as well as the principles and concepts required by executive for decision-making. Course is design to provide executive with the ability to understand and interpret reports created by financial experts.

Attach a syllabus and an electronic copy of a complete outline of the major topics covered. Click here for the template.

<table>
<thead>
<tr>
<th>Course Approval</th>
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<tbody>
<tr>
<td>Department Curriculum Authority</td>
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<tr>
<td>Director / Chairperson</td>
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<tr>
<td>College Curriculum Authority or Chair</td>
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<tr>
<td>College Dean</td>
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<td>Graduate Council</td>
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For Administrative Use Only

| Effective Date | |
| CIP Code | |
| Subsidy Taxonomy | |
| Program Code | |
| Instruction Level | |
University of Toledo  
SHBE 6030: Healthcare Financial Management  
Spring 2013

Instructor: Dr. Mark Vonderembse  
Faculty Office: ST 4047  
Phone: 419-530-4319  
E-Mail: Mark.Vonderembse@utoledo.edu  
Class Meetings Location: Stranahan Hall

Course Description: This course provides a foundation for the knowledge of financial management theory as well as the principles and concepts required by executive for decision-making. Course is designed to provide executive with the ability to understand and interpret reports created by financial experts.

Reading Material: No Textbook are suitable -- Reading List to be determined

Grading Criteria: Standard grading scale to apply with 93% of total points and higher is an A, 90 up to 93% is an A-, 87 up to 90 is a B+, 83 up to 87 is a B, 80 up to 83 is a B- and so on.

Assessment of Learning: Students will be evaluated based on written examinations and quizzes, projects, and analytical papers.

Learning Objectives:
Able to do the following in the context of healthcare:
1. Prepare a capital budget and make budgeting decisions
2. Explain capital structure and leverage
3. Analyze financial statements thoroughly and perform financial statement analysis including ratio analysis
4. Plan long term financing for the organization
5. Develop a healthcare business plan
6. Work with financial experts to understand the key elements of how the healthcare organization is financed

Tentative Topics:
1. Capital budgeting
2. Capital structure
3. Leverage
4. Short-term financial management
   a. Working capital management
   b. Managing cash flows with delays in payment
   c. Government reimbursement for healthcare services
   d. Collections in a healthcare
5. Advanced financial statement analysis
   a. Sources and uses of financing in healthcare
   b. Cash Budgets
6. Business planning
7. Financial management for non-profit firms
8. Leasing
9. Corporate governance