The University of Toledo
Academic Affairs Committee Meeting

“Higher Learning Commission and Strategic Planning”

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Higher Learning Commission

• Academic accrediting body for the University of Toledo

• Site review: April 2016

• University team is currently preparing for site review and preparing “evidence” for the self-study “argument”

• Focus Areas

✓ Mission
✓ Integrity: Ethical and Responsible Conduct
✓ Teaching and Learning: Quality, Resources, and Support
✓ Teaching and Learning: Evaluation and Improvement
✓ Resources, Planning, and Institutional Effectiveness
✓ Federal Compliance
✓ Follow-up on issues raised in 2012 UT site review
Strategic Planning

• Area of focus of the Higher Learning Commission

• “The institution engages in systematic and integrated planning.”

  ✓ “The institution allocates its resources in alignment with its mission and priorities.”
  ✓ “The institution links its processes for assessment of student learning, evaluation of operations, planning, and budgeting.”
  ✓ “The planning process encompasses the institution as a whole and considers the perspectives of internal and external constituent groups.”
  ✓ “Institutional planning anticipates emerging factors, such as technology, demographic shifts, and globalization.”
Leadership Changes & UT Strategic Plan

• In light of the various leadership changes at UT, the decision was made to cease recalibrating the strategic plan for the time being

• Instead, these resources have been redirected to developing tactical action plans that align with the strategic areas of focus of Directions 2011

✓ Undergraduate Academic Programs
✓ Graduate and Professional Academic Programs
✓ Research and Technology Transfer
✓ Learning Environment
✓ Health Care Access and Delivery
✓ Outreach and Global Engagement
Tactical Action Plans (FY15 – partial list)

Undergraduate, Graduate, and Professional Academic Programs

• Faculty Hiring and Retention Plan
  ✓ outcome: hiring plan drafted and in early stages of implementation

• Improve the Undergraduate Student Experience (Title IX and student experience)
  ✓ outcome: title ix process and staffing improvements implemented

Research and Technology Transfer

• Enhance UT’s Stature in Research, Scholarship and Creative Activity
  ✓ outcome: $24.5 million in awards July 2014 – January 2015
Learning Environment

- Improve and Upgrade IT on Campus
  - various outcomes: BYOD, collaboration tools, ease of reporting, upgrade of internet backbone

- Multiple Campus Master Plan
  - outcome: consultant selected for multiple campus master plan, parking plan developed

- UT Libraries
  - outcome: action plans pertaining to collections, facilities, program review

- Inter-professional Education and Simulation Center
  - outcomes: tri-center concept, evaluating IISC capabilities, new oversight implemented

- Career Placement
  - various outcomes re internships, mentoring, career counseling

- Microsoft Initiative
  - outcome: implementing x-box one systems in multiple locations
Tactical Action Plans (FY15 – partial list)

Health Care Access and Delivery

• Transform the Medical Enterprise
  ✓ outcomes: action plans balancing support of the academic mission, capital investment, and the future along with partnerships with other health care providers

Outreach and Global Engagement

• Capital Campaign
  ✓ outcome: $72 million as of April 2015

• Economic Sustainability (enrollment management)
  ✓ outcome: college-specific enrollment management strategies implemented with help of recruitment and retention coordinating council

• Water Crisis
  ✓ outcome: submitted proposals to OBOR resulting in $831K of the $2 million provided by the chancellor to support water quality research and ongoing communication with state and federal officials to provide future funding

• Human Trafficking Institute
  ✓ outcome: institute approved by UT board and ribbon cutting of facility in April
Community Engagement

In addition to the accomplishments and outcomes noted previously, the Higher Learning Commission suggested that UT apply for a Carnegie Community Engagement Classification which we accomplished in FY2015.
• Previous Board of Trustees Presentations on Strategic Planning Progress (FY2012 through FY2014)

• Details on current tactical Plans (FY2014 and 2015) aligned with the Directions 2011 strategic plan

• UT Board Of Trustees Key Performance Indicators (Finance and Audit Committee and Clinical Affairs Committee information)