

Minutes
The University of Toledo Board of Trustees
Academic and Student Affairs Committee Meeting
September 22, 2025

The meeting was conducted virtually via WebEx. Committee members Ms. Lidia Ebersole, Mr. Zac Issac, Mr. Mike Miller, Mr. Patrick Kenney, and Ms. Eleanore Awadalla were present. Student Trustee Mr. Nate Boley was present. National Trustee Mr. Thomas Wakefield was present. Others in attendance were Mr. Saad Andalib, Mr. Tomer Avidor-Reiss, Dr. Anne Balazs, Dr. Dan Boden, Dr. Chuck Callahan, Dr. Frank Calzonetti, Ms. Carrieanne Campbell, Ms. Sheri Copanic, Mr. Jeff Cole, Ms. Meghan Cunningham, Ms. Katie DeBenedictis, Dr. Mohammed Elahinia, Dr. Pam Heaton, Dr. James Holloway, Dr. Mitchell McKinney, Dr. Scott Molitor, Ms. Anegla Paprocki, Dr. Barb Ritter, Mr. Terence Romer, Ms. Janelle Schaller, Mr. Matthew Schroeder, Ms. Rebecca Schneider, Ms. Ira Snahoshchenko, Ms. Maria Stachowiak, Mr. Jason Toth, and Mr. Rod Theis.

ATTENDANCE

The meeting was called to order at 8:02 a.m. by Committee Chair Ebersole. Ms. Katie DeBenedictis, Secretary to the Board, recorded the minutes.

CALL TO ORDER

Trustee Ebersole mentioned that all stakeholder reports were shared in the board packet and reviewed by trustees prior to this committee meeting. She invited representatives from each group who submitted a report to present highlights. The full reports are included with the minutes.

**STAKEHOLDER
REPORTS**

Ira Snahoshchenko, Student Government Report – Attachment 1.

Saad Andalib, Graduate Student Association Report – Attachment 2.

Dan Boden, Graduate Council Report - Attachment 3.

Tomer Avidor-Reiss, Faculty Senate report - Attachment 4.

Trustee Ebersole said there were no discussion items for the meeting.

Trustee Ebersole requested a motion to waive the reading of the minutes from the June 25, 2025 committee meeting and approve them as written. A motion for approval was provided by Trustee Awadalla, seconded by Trustee Kenney and approved by the committee.

ACTION ITEMS

Dr. McKinney presented Resolution No. 25-09-26: Approval of Candidates for Degrees. He outlined the dates of the fall and spring commencement ceremonies where degrees would be conferred for the 25-06 academic year. A motion for approval was provided by Trustee Kenney, seconded by Trustee Awadalla and approved by the committee.

**RESOLUTION NO.
25-09-26**

Dr. McKinney presented a recommendation for an emeritus faculty honor for Dr. Asma Abdel Halim in the Judith Herb College of Arts, Sciences and Education. Emeritus status is an honor to recognize the outstanding services of retired faculty members. A motion for approval was provided by Trustee Awadalla, seconded by Trustee Kenney and approved by the committee.

**EMERITUS
FACULTY**

Dr. McKinney presented Resolution No. 25-06-27: Adopting a Plan to offer American Civic Literacy Courses. As required by ORC 3345.382, the plan for approval has been discussed with both the Judith Herb College of Arts, Sciences and Education and the Institute of American Constitutional Law and Thought and will be submitted to the Chancellor of Higher Education. A motion for approval was provided by Trustee Kenney, seconded by Trustee Miller and approved by the committee.

**RESOLUTION NO.
25-09-27**

Dr. McKinney presented Resolution No. 25-06-28: American Civic Literacy Course Exemption. As required by ORC 3345.382, the exemptions will be provided for a 3-hour course in the subject area of American History of Government which includes the study of the documents described in divisions (B)(1)-(7) of ORC 3345.382. Exemptions will not be provided after 2030-2031. A motion for approval was provided by Trustee Awadalla, seconded by Trustee Kenney and approved by the committee.

**RESOLUTION NO>
25-09-28**

Dr. McKinney presented Resolution No. 25-06-29: Low Enrolled Courses, Programs and Duplicate Programs. This report includes a description of the process and data used to identify low enrolled courses and programs, a summary of recommended actions for low enrolled courses and programs, a rationale for continuing duplicative programs not targeted for action, and recommended action for duplicative programs considered for action. A motion for approval was provided by Trustee Awadalla, seconded by Trustee Kenney and approved by the committee.

**RESOLUTION NO.
25-09-29**

Dr. Pam Heaton presented a new degree recommendation for a master's in forensic toxicology in the College of Pharmacy and Pharmaceutical Sciences. This new degree does not require any new faculty and is anticipated to grow in enrollment. It is a completely online program. A motion for approval was provided by Trustee Kenney, seconded by Trustee Awadalla and approved by the committee.

**NEW DEGREE:
FORENSIC
TOXICOLOGY**

There was no need for an executive session.

With no further topics to discuss, the meeting was adjourned at 9:01 a.m.

ADJOURNMENT

ATTACHMENT 1

Iryna Snahoshchenko

President of the Student Body

Stakeholder Report

September 22, 2025

Beginning of 2025 Fall Semester Report

The beginning of the fall semester has been marked by a lot of progress in Student Government. Because our fantastic team has been active in the summer and early in the fall, this year is looking very promising for us. We have had three Student Government meetings already, and have been able to accomplish a lot of successes related to internal operations. We look forward to an even more fruitful continuation of our work this Fall.

Student Government Updates

- Jaden and I are working on establishing a new committee that addresses issues related to housing and residence life for UT students. Hailey Curry, the Director of Residence Life, has been willing to work with Student Government and help establish a new committee that would serve students on and off campus. Fortunately, this initiative has garnered considerable support within the Student Government and has the potential to be one of the most active committees we currently have.
- This year, existing and new members of Student Government participated in the Student Government Retreat, proactively establishing goals and solidifying ideas for the upcoming semester to accomplish even more as an organization this Fall.
- Jaden and I established a more cohesive and structured member development process. Every prospective member now has easier access to resources, preparing them for writing legislation and effective participation in debate. The new member sessions overview roles and responsibilities of Student Government members in a way that is meant to support potential members from the start.
- Our first meeting had 30+ new members, which completely exceeded our expectations. Our senate attendance now is greater than it was at the end of the Session during my first year in Student Government in 2023. I am very impressed with the new class of incoming leaders and cannot wait to see what they accomplish.

Campus Outreach and the Student Body

This year, Student Government has been increasing its reach to students, making Student Government more visible and accessible. Both our External and Campus Culture Committees have been focusing on gathering student feedback in their respective committees.

- The External Committee and its chair, Luke Barnette, facilitated “Pizza With UTPD” on September 18th, where students had an opportunity to talk with the University of Toledo Police Department about campus safety and security without the barrier of formal meetings. Last year was the first time we hosted this event, and it was a huge success!
- The Campus Culture Committee and its chair, Anav Gill, are facilitating “Whatchu Want Days”. These are days when student government gets the chance to ask students about what they want to see on campus. The first Whatchu Want Day is scheduled for September 24th and will take place on the main campus. We are excited to hear what the students have to say and get new ideas to make our beautiful campus even better.
- I have been seeing the campus gain much excitement for this year like never before. Students were extremely happy to find out that the Kalahari leadership conference had enough funding to happen on October 4-5. Student leaders from Presidential Ambassadors, GLSU, Blue Key, ISA, CAP, BSU, Lambda Sigma, the Greek Councils, and Student Government have been helping plan this exciting conference. With the events of Homecoming coming up, students are extremely excited about celebrating this special week and getting more involved. Student Government invites any student who would like to walk in the Homecoming parade with UTSG to give everyone the opportunity to participate in this fun campus tradition.
- On September 17th, Student Government celebrated Constitution Day and was able to give out 100+ constitutions to students on campus, engaging students in civic education. We thank Lisa Byers and the Office of Government Relations for helping us obtain the copies to give out to students.
- The student body is excited about the Inauguration of President Holloway in October. Student organizations and offices have expressed interest in participating in the celebration, and we are happy to get to celebrate Dr. Holloway joining our Rocket Nation. Jaden and I were particularly excited to meet with Dr. Holloway in July. We are very hopeful about this productive year ahead of us.

Along with Dr. Holloway, it was a pleasure to have been able to personally meet Dr. McKinney. Dr. McKinney met with Jaden and I on September 16th, and we look forward to working together

to improve our academic experience for all students. Dr. McKinney will be attending a Student Government meeting on October 21st, and we are thrilled to have him address the student senate and participate in conversations about student advocacy.

Dining

Limited dining hall hours remain a concern. Luckily, Rocket Dining are very communicative and have been helpful in working with student concerns. The first Dining Committee meeting will take place on September 26th at 12:00 pm.

SBI On Campus

UTSG Government Relations Committee is organizing a Student Organization Roundtable to gather feedback about the effects of Senate Bill 1 on student life and promote discussions and action focused on mitigating the impacts of the new laws. Student Organizations see this as an opportunity to connect and make the campus experience better for more students.

Parking

We met with Claire Dau and Dan Cowgill on August 18th. The Second Appeals Committee has been a success for the team, and we hope to have two students serve on the committee this year. Parking on campus remains a challenge for commuter students. We are glad to be able to work effectively with Park UToledo to ensure a fair appeal process. Park UToledo has been communicative with Student Government and expressed their interest in participating in more events like Parking Q&A, allowing the space for students to ask questions and brainstorm ideas for the improvement of parking on campus.

Director Team

I would like to give an update about our director team. This fall, I was pleased to appoint these individuals to the following director positions:

- Director of Sustainability – Faith Kern
- Director of Auxiliary Services – Tyler Cook
- Director of Parking – Aesha Patel
- Director of Dining – Andrew Thompson
- Directors of Government Relations – Jordan Tracy and Antoine Washington
- Director of DEI, External – Nandi Grant
- Director of DEI, Internal – Angela Rosillo
- Director of Member Development – Katie Schultz

We are going to appoint directors of Housing and Residence Life, Fraternity and Sorority Life, and Faculty Senate representatives soon. I look forward to working with these outstanding individuals this year.

Thank you!

On behalf of Student Government, I wanted to express my sincerest appreciation for your continued support of the student body and student initiatives. We appreciate the time that the Board of Trustees, President Holloway, and Chief of Staff DeBenedictis take to listen to the student voice and empower positive change at our great institution.

Graduate Student Association Stakeholder Report

Prepared by Saad Andalib, Graduate Student Association-President

Wednesday, September 24, 2025

1. Overview

- A. The Graduate Student Association (GSA) is the graduate student governing body here at The University of Toledo, representing all graduate and professional students. All registered graduate and professional students are automatically members of the GSA.

2. Membership Types

A. Inactive

- i. All inactive members are eligible to attend meetings, participate in events, apply for reimbursement to travel to conferences, and apply for Graduate Research Awards.

B. Active

- i. Students can become active members by participating in General Assembly meetings, joining committees, and volunteering for GSA events.
- ii. Active membership provides additional benefits such as increased funding eligibility for Graduate Research Awards and travel/conference registration reimbursement. Active membership also allows students to run for elected positions and apply to serve as College Representatives.

3. 2024-2025 Activities

A. General Assembly Meetings

- i. The GSA will be meeting as a general body during the following dates and times:

Date/Time	Location
Wednesday, September 17 th , 6 pm - 8 pm	Main Campus Memorial Field House 2100
Wednesday, October 8 th , 6 pm – 7:30 pm	Health Science Campus Howard S. Collier Building 1050
Wednesday, November 12 th , 6 pm – 7:30 pm.	Main Campus Location To Be Determined
Wednesday, December 3 rd , 6 pm – 7:30 pm.	Microsoft Teams

B. Research Travel and Conference Registration Reimbursement Program

- i. The GSA has begun accepting 2025-2026 applications for the Travel and Conference Registration Reimbursement program. Graduate and professional students can apply for a portion of their travel and/or conference registration costs to be reimbursed. This program supports graduate and professional students in networking and sharing their university research both nationally and internationally.
- ii. Due to high demand, the GSA increased its Travel and Conference Registration Reimbursement for the 2025-2026 academic year.

C. Homecoming Parade

- i. The GSA will have a walking section in the Edward C. and Helen G. Schmakel Homecoming Parade on Saturday, September 27th to represent graduate and professional students.

D. Graduate Research Awards

- i. Our Graduate Research Awards are small grants to fund graduate student research. This academic year, we anticipate awarding five graduate students. The GSA will be working with the Graduate Council Graduate Student Affairs committee, who will review proposals this academic year.

E. Midwest Graduate Research Symposium

- i. The Midwest Graduate Research Symposium will take place on April 11, 2026 on Main Campus in Memorial Field House. The GSA has begun preparations and will be recruiting a planning committee in September 2025.

F. Social and Professional Development Programming

- i. The GSA will be assembling a committee to plan social events and professional development workshops which include collaboration with The College of Graduate Studies on programming such as Graduate-Professional Student Appreciation Week.
- ii. Due to increased interest in online student engagement among graduate students in online programs, the GSA will be working with the General Assembly and College Representatives to strengthen current involvement opportunities such as committee participation and identify additional avenues to promote a sense of belonging and community among online students.

**Graduate Council Report to Board of Trustees Academic and Student Affairs
Committee, September 22nd, 2025**

prepared by Dr. Daniel Boden,
University of Toledo Graduate Council Chair, 2025-2026.

This report includes the activities of Graduate Council (GC) since our last report on June 25th, 2025. As well as a correction to the June 25, 2025, report.

The June 25, 2025, report inaccurately named Dr. Kuo-hui Su, College of Medicine, as a member of 2025-2026 Graduate Council Executive Committee. Dr. Kuo-hui served in this capacity during the 2024-2025 academic year and was replaced by ballot at the April 29, 2025, GC meeting by Andrea Kalinoski, College of Medicine.

Since June, the council has had two bimonthly meetings to conduct regular business, hear presentations from guest speakers, and address new business brought forth by members. The GC Membership Committee is working on approving applications for new and renewed graduate faculty status, which provides the ability for individuals to teach graduate courses and also serve in various capacities on graduate advisory committees to mentor graduate students on completion of their degrees. Our Curriculum Committee is populated and will begin to review and approve proposals for new or modified graduate programs and courses as faculty work to update offerings and pursue advances in teaching and introduce new innovative degree programs. I will have updates on this committee's work for the December board meeting.

On September 16th, Dr. Scott Molitor, Senior Vice Provost for Academic and Graduate Affairs, introduced the need to review English language standards for international graduate student admissions. Dr. Andrew Mattison, chair of the Department of English, joined the meeting to discuss different scales used to measure the English language abilities of Graduate School applicants. We have invited University President, Dr. James Holloway, and Provost and Executive Vice President for Academic Affairs, Dr. Mitchell McKinney, to speak to Graduate Council this semester. Additionally, we intend to include additional speakers throughout the fall to share information on issues related to such topics as AI and Financial Aid.

We continue to review policies and make recommendations as they pertain to this body. We also receive regular updates from Dr. Scott Molitor, Senior Vice Provost for Academic and Graduate Affairs, Research Council via Dr. F. Scott Hall, and the Graduate Student Association by GSA President Saad Andalib.

Dr. Daniel Boden

Faculty Senate Presentation

UToledo BOT Meeting

September 22, 2025



THE UNIVERSITY OF
TOLEDO

Faculty Senate Executive Committee



Jerry
Van Hoy
Past-
President



Tomer
Avidor-Reiss
President



Renee
Heberle
President
-Elect



Deborah
Coulter-Harris
Executive Secretary



Robert
Steven
Ohio Faculty Council
Representative



David
Giovannucci



Andrea
Kalinoski

Health Science Campus
Representatives



Karen
Green



Yakov
Lapitsky

Main Campus
Representatives

Meetings with the President and Provost

We had meetings with the president and provost and are excited about their priorities:

- Enrollment: We want UToledo to become a larger university.
- Research: “Need to grow our research impact.”
- Community: “We exist to serve the region.”

We are looking forward to a formal statement about the vision for UToledo, which will be unveiled on October 16 at the inauguration.

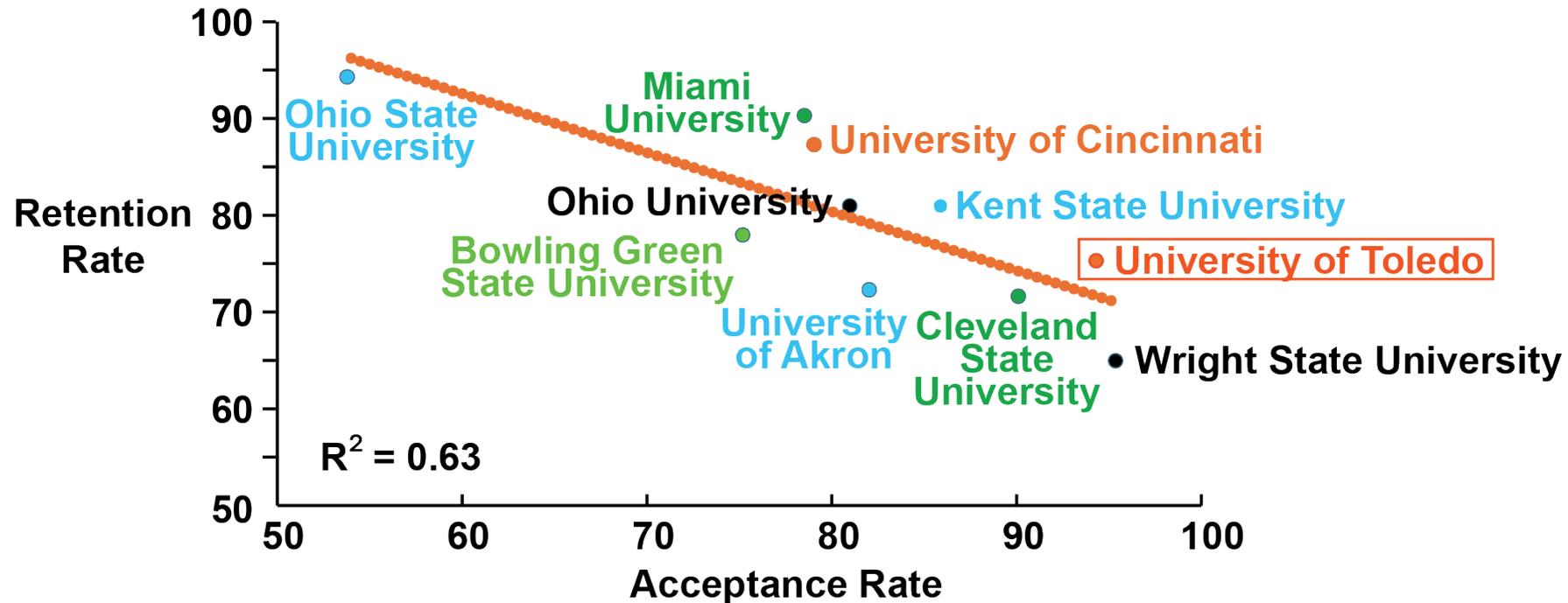
We are also pleased that Provost McKinney plans to visit each department over the coming year, and we anticipate positive outcomes from these discussions.

Enrollment Crisis: Retention Is Not the Culprit

UToledo is doing well with retention and has stabilized leadership of enrollment management, but marketing for recruitment remains a challenge.

We are encouraged that UToledo's data point in the plot is above the trendline.

The 10-year retention average of Ohio public universities (first year retention rates) correlates with the acceptance rate



Enrollment Crisis: Faculty Involvement in Recruitment Activities

We are satisfied with our collaborations with the Vice President for Strategic Enrollment Management, Tony Bourne.

We aim to enhance faculty involvement by hosting 1:15 meetings with students and their parents, alongside participation in campus events.

Enrollment Crisis: Improving Coordination Between UToledo Units

However, we remain very concerned about the university's marketing efforts, particularly the lack of a clear focus on recruitment marketing.

This lack of clearly organized collaboration between enrollment management, marketing, and communication is one example of the lack of systematic coordination between UToledo units as we focus on resolving the enrollment crises and building our presence in the Northwest region.

Enrollment Crisis: Regaining Control Over Outsourced Operations

The terms of the contract with ParkUToledo block our community from access to events and harm student engagement.

The terms of the contract with Chartwell Catering make it far too expensive to serve refreshments at events and activities.

Parking and catering warrant specific attention, as they deeply impact faculty's ability to bring our community and stakeholders to campus.