

Minutes
UToledo Health Board Meeting
March 11, 2026
Wolfe Board Room/Webex

The twelfth meeting of The University of Toledo Health Board was held on Wednesday, March 11, 2026, at the Center for Alumni and Donor Engagement Wolfe Board Room and virtually, via Webex. Chair Zac Issac called the meeting to order at 8:04 a.m. Secretary to the Board, Ms. Katie DeBenedictis, recorded the minutes.

The following Board members were in attendance:

Zac Isaac, Chair
Jodi Miehl, Vice Chair
Imran Ali
Eleanore Awadalla (joined at 8:10 a.m.)
Chuck Callahan
Steve Ciucci
Danae Hamouda
Pamela Heaton
James Holloway
Jeannie Hylant (virtual)
Patrick Kenney
Stephanie Pannell
Matthew Schroeder
Gerald Zelenock (virtual – joined at 8:15 a.m.)

The following Board members were absent:

Neema Bell
Cleves Delp

A quorum of the Board was constituted.

The following individuals were also in attendance:

Dan Barbee, CEO of UTMCM
Nate Boley, Student Trustee
Carrieanne Campell, Executive Assistant
Marci Cancic-Frey, Chief Administrative Officer, UTMCM
Meghan Cunningham, Vice President for Marketing and Communications
Jon Curtis, Media Relations Specialist
Katie DeBenedictis, Chief of Staff and Secretary to the Board of Trustees
Michael Ellis, Chief Medical Officer
Daniel Frattarelli, Chief Physician Executive, UTP
James Holloway, President
Troy Holmes, Chief Financial Officer, UTMCM
John Huber, Chief Administrative and Financial Officer, UTP
Traci McDaniel, Executive Assistant, Senior Administrative Operations
Jack Newsome, VP for Legal Affairs and General Counsel
Shawn Salamone, Director of University Communications

CALL TO ORDER

ATTENDANCE

Puneet Sindhvani, Chair of Urology and Chief of Staff
Lindsey Vandagriff, Coordinator of Board Operations
Tom Wakefield, National Trustee
Mind Ward, Controller, UTP

Mr. Isaac welcomed Mike Abrams, President and CEO of the Ohio Hospital Association, to share an educational update on the State of Healthcare in Ohio. Following the presentation, the board asked questions and thanked Mr. Abrams for the presentation.

Mr. Isaac requested a motion to approve the meeting minutes from December, January, and February UToledo Health board and committee meetings and approve them as written. Mr. Ali made a motion, it was seconded by Dr. Awadalla and approved by the board.

Mr. Isaac stated the UToledo Health Board committees met earlier in the week and discussed a variety of topics including physician compensation and the current state of UToledo Health financials.

Dr. Callahan presented an executive report on UToledo Health, highlighting national healthcare trends, including measles and respiratory illness. He reviewed UToledo Health's year-over-year key performance metrics and discussed the payment compression challenges currently facing healthcare providers. The report also included local health rankings and the leading causes of death in Lucas County. Dr. Callahan shared positive news about UTMC receiving a national award for nursing excellence and provided the Board with an update on the "Mission to Magnet" initiative. He concluded by outlining upcoming UToledo Health initiatives that will be underway in the coming months.

With no additional business to discuss the UToledo Health Board meeting was adjourned at 10:01 a.m.

DISCUSSION ITEM

MEETING MINUTES

CHAIR REPORT

UTOLEDO HEALTH UPDATE

ADJOURNMENT