

THE POWER TO DO

The University of Toledo (UToledo) seeks a President who understands the exceptional opportunity this University presents. The University is recruiting a visionary leader committed to imagining the potential of this institution and who will leverage its excellent resources for the 21st century. In so doing, UToledo will set the benchmark for what a public research university can and should do for its community and the world.

The 19th President of UToledo will need to be an individual with demonstrated progressive leadership experience and an entrepreneurial record of success orchestrating growth at a large, complex organization equivalent to UToledo's \$1 billion enterprise. The University will consider individuals recruited from higher education with the appropriate academic credentials (e.g., terminal degree and full professor rank), as well as those with other leadership credentials (e.g., holding public office, CEO of a large complex entity). The successful candidate will work collaboratively with the Board of Trustees, faculty, staff and alumni, as well as external stakeholders.

UToledo has been improving the lives of students, patients, employees and the community since 1872. The university became a municipal institution in 1884, a member of the state university system in 1967 and merged in July 2006 with the former Medical University of Ohio. Today, UToledo is a nationally ranked public research university with an academic medical center serving more than 14,400 students engaged in over 400 student organizations and 17 NCAA Division I Rocket Athletics teams.

At UToledo's vibrant and beautiful campuses in Toledo, Ohio, the University and its health system employ more than 5,000 individuals and generate a \$2.8 billion annual economic impact on the regional economy. Our distinguished faculty provide an exceptional education at an affordable price, ranking UToledo as a top performer in social mobility while generating \$72 million in externally funded research last year. The University's brand — The Power To Do — emphasizes the institution's transformational impact in education and healthcare by highlighting the stories of determined students, resilient patients, caring faculty and compassionate providers who take bold action to accomplish ambitious goals.

UToledo lives its mission to improve the human condition and educate students to become future-ready graduates, cultivate leaders, create and advance knowledge, care for patients, and engage our local, national and global communities. We seek a President to elevate this commitment.



PRESIDENTIAL EXPECTATIONS

OPPORTUNITIES TO MAKE AN IMPACT

Advancing Academic Excellence and Student Success

UToledo seeks a President who understands the relationship between enrollment targets and the ability for the institution to deliver its mission with quality. A strong and growing student enrollment is critical to maintain robust programs of study and research and to provide the resources needed to attract and retain faculty and maintain campus facilities. Stabilizing and growing enrollment is a top priority for the President who will work closely with constituents from across the University to articulate a compelling vision to further the institution's success by recruiting new students and continuing to improve student retention and graduation rates. Enhancing the student experience on campus is a key component to growing enrollment, engaging the community and boosting the reputation of the institution and its national rankings.

Fueling an Innovation Economy

UToledo is a source of discovery and talent needed to propel the region forward as a center of innovation and talent development. The President will be expected to prioritize the value a research university brings to a region and understand the contributions from diverse academic disciplines ranging from those exploring fundamental questions of science and humanity to those working on applied areas in medicine and engineering. The President will need to be prepared to reallocate resources to invest in areas of strength and to prioritize growth opportunities in innovative academic programs that position students for success. UToledo's next President will need to support academic program prioritization, recruitment of research faculty and meeting federal requirements for research security.

Building Medical Education and Healthcare Leadership

A medical school connected to a teaching hospital provides an opportunity for the President to further the University's contributions to the local community and society at large by setting the standard for patient care. The President will need to leverage the UToledo Health clinical enterprise and the University's strong academic programs across the health professions to create new opportunities through collaboration to build a stronger and more impactful academic institution and healthcare system that can succeed in a competitive environment. The President will need to continue efforts to optimize UToledo Health and evaluate the payer mix of patients to improve the health system's competitive position and to champion medical research and clinical trials.

Engaging Donors and Alumni

As UToledo prepares for its next campaign to grow support for the institution, the President will engage alumni, donors and friends in partnership with The University of Toledo Foundation, which manages \$711 million in assets and a total endowment of \$625 million. Among the priorities is supporting the campus master plan that calls for significant investment in campus facilities including a new science building and a Champions Complex for student-athletes with infrastructure for the baseball and softball programs.



Empowering a Strong Leadership Team

The President will need to inspire, build and lead a team to work creatively and collaboratively. The individual has the opportunity to build a strong leadership team by filling interim positions with permanent leaders, including the appointment of the Provost and Executive Vice President for Academic Affairs, vice presidents and deans while supporting UToledo's people-centered culture. The President will need to recruit a high-performing team accountable for success in achieving the University's ambitious goals.

Leading Transformational Change in Athletics

Leading a regional public university with a healthcare system and Division I Athletics program in a rapidly changing and competitive environment requires strong leadership across the enterprise. The President is expected to build upon UToledo's history of athletic excellence on the field, in the classroom and in the community by providing strong support to Toledo Athletics as it navigates a changing landscape with the House v. NCAA settlement, Name, Image and Likeness (NIL), outside athletic support groups (collectives), and a competitive transfer portal, all of which provide opportunities for student-athletes to earn revenue above and beyond their traditional scholarship.

Championing Community Engagement

As both a Carnegie Community Engaged University and an Association of Public and Land-grant Universities (APLU) Innovation and Economic Prosperity University, UToledo values its collaboration with industry, government and other organizations to support Northwest Ohio and Southeast Michigan and beyond. The President will be expected to deepen connections in the region through personal attention and working with regional partners to address challenges and to create and embrace opportunities.



LEADERSHIP QUALITIES

UToledo seeks a leader committed to the institution's values who can generate respect and enthusiasm on campus and beyond to take the University to a higher level of achievement and recognition.

The 19th President of UToledo will be expected to be:

- Visionary: A person who can articulate a clear vision to advance the University, inspire support for that vision and build a strong leadership team to successfully implement that vision in collaboration and partnership with the Board of Trustees. As an outstanding ambassador for the University, the individual needs to have strong interpersonal skills and the ability to effectively communicate and articulate their vision to stakeholders including the campus community, alumni, industry, community organizations and elected officials.
- Collaborative: An open-minded person with intellectual curiosity who is a great listener.
 A leader who works effectively with a full range of constituents and people with diverse backgrounds and interests. A person who values and embraces the institutional culture and is committed to shared governance.
- Committed: A person with operational expertise in the academy who is dedicated to student success and patient well-being and who supports the broad mission of the University and its many contributions including academic, healthcare and athletic excellence, community engagement, and research and innovation. A person who will be successful in philanthropy and prioritizes the time needed for successful donor development, cultivation and stewardship.
- Transparent: A person of high integrity, emotional intelligence, honesty and strength of character who leads by example. A person who holds the entire organization accountable for delivering measurable results consistent with achieving the goals in the University's strategic and financial plan.

About The University of Toledo

ACADEMIC AND STUDENT SUCCESS

The University of Toledo is proud to unlock the potential of students by supporting their success through innovative academic programs, caring faculty and engaging experiential learning opportunities.

The University is accredited by the Higher Learning Commission and is comprised of the College of Arts and Letters, John B. and Lillian E. Neff College of Business and Innovation, Judith Herb College of Education, College of Engineering, College of Health and Human Services, College of Law, College of Medicine and Life Sciences, College of Natural Sciences and Mathematics, College of Nursing, College of Pharmacy and Pharmaceutical Sciences, and the University Libraries. A process has been initiated to merge the College of Arts and Letters with the Judith Herb College of Education and to merge the College of Health and Human Services with the College of Nursing effective July 1, 2025. UToledo is proud to be one of only 29 public universities that offers such a comprehensive array of degree programs across 95 undergraduate degrees, 73 master's and specialist degrees, and 34 doctoral and first professional degrees. Of these 202 programs, 100 are nationally ranked.

In July 2023, the University launched its <u>UToledo</u>
<u>Reimagined 2023-2028 Strategic Plan</u> with a vision to impact the present and shape the future through our actions and discoveries through the following goals:

- Ensure student success from recruitment through graduation.
- 2. Deliver relevant and innovative academic programs.
- 3. Set the standard for health education and patient care.
- 4. Distinguish UToledo regionally, nationally and internationally.
- 5. Foster a people-centered culture.
- 6. Position UToledo for future success through financial and operational effectiveness.

Academic Program Prioritization

It is a challenging time for higher education, but one of great opportunity. UToledo is rising to the occasion and making the decisions today that position it positively for years to come. With a commitment to providing relevant and innovative academic programs, UToledo is undergoing a review of its academic portfolio to prioritize resources for in-demand programs. To date, this ongoing program prioritization process has resulted in the discontinuation or consolidation of nearly 50 degree programs. The University is in the process of identifying new or existing areas of potential growth to redirect resources for further investment.

Committed to Student Success

The University take seriously its role to shape the next generation of doers with dedicated support of the student lifecycle from admission through graduation. During the past decade, substantial gains have been made in the six-year graduation rate increasing from 43% to a recent record high of 57.9%. That increase notwithstanding, the six-year graduation rates still lag in Pell eligible and underrepresented student populations. UToledo is addressing this issue through a new Academic Success and Engagement Plan under development. Based on recommendations from engagements with Complete College America (CCA) and the National Institute for Student Success (NISS), this plan includes initiatives to standardize academic advising and data collection, to improve onboarding and the first-year experience, to utilize data to proactively identify academic, financial and curricular barriers, and to provide a studentcentered and inclusive environment for all students. The Academic Success and Engagement Plan also includes initiatives to expand experiential learning opportunities that will align students with their chosen career fields, provide opportunities to engage with the greater Toledo community, and to integrate opportunities for innovation and creativity within the curriculum.



Growing Student Enrollment

UToledo is proud to be home to a diverse, active and engaged student body. As a regional public university, UToledo is facing enrollment challenges like many similar institutions; however, the decline at UToledo has been persistent for more than a decade. UToledo's Fall 2024 student headcount was 14,440 with an FTE of 11,839. UToledo is implementing a new comprehensive <u>Strategic Enrollment Plan</u> developed with Huron Consulting Group and recently recruited a new Vice President of Enrollment Management. Efforts are underway to diversify the student body to grow not only direct from high school student populations, but also to attract transfer, nontraditional, international, graduate and professional students through new pathways, programs and degrees that connect students with high demand careers. In July 2024, UToledo launched a new brand across its academic and healthcare operations, The Power To Do, which embraces the impact UToledo has as both a public research institution and an academic medical center under one identity for the first time. The new brand tells the UToledo story in ways to inspire more students to unlock their potential at UToledo and encourage more community members to receive their care from UToledo Health.

Affordable Quality Education

UToledo provides students the chance to learn from experts and to pursue opportunities for career and personal growth at a University that is affordable. UToledo is proud to offer a high value college education for the cost of the investment. The Toledo Tuition Guarantee puts a UToledo degree within reach for more families by locking in the same price for all four years. UToledo has an array of merit and need-based scholarships and reduced tuition for eligible out-of-state students. The University is ranked as a top performer in social mobility for its graduates and is ranked one of the highest in the state of Ohio for graduates' income mobility. Approximately 26% of UToledo's students are first generation and 29% are eligible for federal Pell Grants. At the same time, UToledo's Jesup Scott Honors College attracts students at the top of their class and helps them reach their full potential. UToledo is home to more than 1,200 faculty with an average class size of 28 students.



Experiential Learning

Students are supported to gain real-world experience aligned with their classroom education, with nearly 60% of students completing at least one experiential learning opportunity through internships and co-ops, clinical opportunities, undergraduate research and study abroad. The UToledo College of Engineering is one of only eight programs in the country with a required co-op program that guarantees students three semesters of paid industry experience while earning their degrees. In the Neff College of Business and Innovation, 85% of students participate in internships and co-ops. Students in the College of Engineering and the Neff College of Business and Innovation have access to leadership development programming through the Roy and Marcia Armes Leadership Institute and the Klar Leadership Academy, respectively. Across UToledo's health professions programs, students complete more than one million clinical hours annually.

Student Life

While the majority of UToledo students commute to campus, there is a residential population with five residence halls located on Main Campus, including townhomes for sororities and fraternities in McComas Village, a first-year housing experience in Parks Tower and an honors community in the Honors Academic Village. UToledo has more than 400 student organizations encompassing a variety of cultural, academic, athletic, religious, social

and recreational interests. There are more than 30 sororities and fraternities active on campus governed through the Interfraternity Council, Multicultural Greek Council, National Pan-Hellenic Council and Panhellenic Conference. The Blue Key National Honor Society supports the planning of UToledo's oldest annual traditions: the Homecoming parade and Songfest when fraternities and sororities organize a singing competition and fundraising drive to benefit a local community organization.

The State of Ohio recognized UToledo with the Collegiate Purple Star award in its inaugural class for support of military and veteran students and their families. The Military Service Center supports more than 360 military-connected students. The University is consistently ranked by the Military Times as a top school for veterans placing second in Ohio and No. 10 in the Midwest in its 2024 Best for Vets rankings. The University's unique Rocket Kids program provides opportunities for college students to explore the world while providing quality child development at American military bases overseas. With more than 1,400 international students from 88 countries, UToledo's Center for International Studies and Programs supports global exchange on campus.



RESEARCH AND INNOVATION

UToledo is expected to meet the requirements of the Carnegie Classification of Institutions of Higher Education's highest and most coveted Very High Research Activity status (R1) for the next adjustment in Spring 2025 recognizing its broad range of research and scholarly activity. UToledo is proud of its established areas of research excellence in the areas of astronomy and astrophysics; solar energy, water quality and sustainable technologies; and cell architecture and dynamics. Other academic areas of distinction include the study of human trafficking, disability and society, hypertension and precision medicine. UToledo maintains a robust program of research and scholarship, despite the loss of some tenured and tenure-track faculty members in recent years, with sponsored activity growing to more than \$72 million in fiscal year 2024, which is the second highest figure in University history. UToledo has received nine prestigious National Science Foundation CAREER Awards over the past seven years and has active collaborations with several national laboratories.

The University supports discovery through its excellent research infrastructure, including a newly remodeled BSL-3 facility, an updated vivarium, the Lake Erie Center, Ritter Astrophysical Research Center, Wright Center for Photovoltaics Innovation and Commercialization, Integrated Core Facilities, Instrumentation Center, Center for Materials and Sensor Characterization, and Jacobson Center for Clinical and Translational Research. Consistent with its emphasis on innovation, UToledo has a strong technology transfer program that supports license income and patents per dollar of research. UToledo ranks among the top 100 universities in the country granted utility patents by the U.S. Patent and Trademark Office.



HEALTHCARE AND MEDICAL EDUCATION

UToledo Health is a university-affiliated clinical enterprise that infuses teaching, research and care to provide an expert and compassionate patient experience. Since 1964, the University of Toledo Medical Center has offered the highest level of healthcare to the community. Established as a teaching hospital to train the future physicians and medical professionals of the greater Toledo community, UToledo Health remains dedicated to providing advanced care and healing in a patient-centered environment.

UToledo Health

UToledo reorganized its clinical operations under the umbrella of <u>UToledo Health</u> in 2023. The University of Toledo Medical Center (UTMC), University of Toledo Physicians practice plan (UTP) and other clinical operations were brought together to better support the health and well-being of the community. Today the clinical enterprise accounts for more than half of the institution's revenue. A separate <u>UToledo Health</u>
<u>Board</u> was created as the governing body responsible to the <u>UToledo Board of Trustees</u> for the operation, oversight and coordination of UToledo Health.

UTMC serves as an important training site for students, residents and fellows. The hospital is a 319-bed, Level 2 trauma center. More than 340 full-time and part-time providers, of which more than 240 are faculty physicians, care for more than 300,000 patients annually. The medical center has physicians covering

50 areas of expertise in the six key clinical service areas of: cardiac and vascular care, orthopedics and trauma, cancer, transplant and immunology, neurological disorders and behavioral health. UTP represents 384 physicians and 96 advanced practice providers, all dedicated to providing care at UTMC and more than 20 medical practice sites throughout the area.

UTMC was the highest-ranked hospital in the greater Toledo region in the most recent hospital safety report from the Leapfrog Group released in November 2024. U.S. News and World Report recognized UTMC as a high-performing hospital in heart failure treatment in its 2024-25 Best Hospital Rankings and the American Heart Association 2024 Get With the Guidelines awarded the hospital the Stroke Gold Plus quality achievement award. The Human Rights Campaign Foundation named UTMC an LGBTQ+ Healthcare Equality High Performer in its 2024 Healthcare Equality Index. UTMC is known nationally for its kidney transplant program that performed a record 203 kidney transplants in 2023, including the 3,000th procedure in the 50-plus year history of the program. A point of pride is that on average UToledo Health patients spend less than two months on the transplant list before getting a new kidney compared to a national average of approximately two and a half years.



College of Medicine and Life Sciences

The UToledo College of Medicine and Life Sciences was originally established in 1964 as the Medical College of Ohio and merged with UToledo in 2006. Today, the college is responsible for the education and training of 715 medical students, 277 graduate students, 353 residents and 41 fellows. In addition to the M.D. program, there are multiple graduate programs including Doctor of Philosophy (Ph.D.) in Biomedical Sciences, Master of Science in Biomedical Science and 11 other graduate certificate programs, as well as dual degrees M.D./M.B.A., M.D./J.D., M.D./Ph.D. and M.D./M.P.H.

The College of Medicine and Life Sciences has always been dependent on the community-based hospital systems for training opportunities for medical students and trainees. In 2015 the college entered into an Academic Affiliation Agreement with ProMedica, the largest healthcare system in the region. A new agreement was signed in 2024 to support medical education in the greater Toledo community for the next decade continuing the original intent of the partnership to attract and retain the best medical students, residents and fellows to Toledo and to support access to high-quality healthcare in the community.

The College of Medicine and Life Sciences has an outstanding faculty, many of whom serve on National Institutes of Health study sections and represent the college at national and international meetings. The college grew its research projects by more than \$1 million in fiscal year 2024 with \$28 million in funding received across 124 distinct new and ongoing projects led by those in the areas of hypertension, cancer biology, bioinformatics, immunology and microbiology, psychiatric and neurological disorders. A substantial number of faculty and providers practicing in the community received their medical training at UToledo.



ATHLETICS

The UToledo Athletic Department supports the athletic, academic and personal aspirations of its nearly 400 student-athletes, with a mission to transform lives while elevating the University and community through the power of sports. The Athletic Department's core values, as outlined in the Rise Together strategic plan, are resiliency, integrity, servanthood and excellence, to propel the six-step flywheel to: recruit, retain, and develop the best teammates, generate student-athlete success, elevate the brand, enhance "Team Toledo" engagement, grow resources, and invest in infrastructure. Toledo Athletics continues to set the Gold Standard amongst its peers and serves as the "front porch" for UToledo.

Athletic Dominance

The Toledo Rockets have won the Mid-American Conference's Cartwright Award in each of the past three years. The award, voted on by all 12 members of the MAC, recognizes the top overall athletic department in the areas of academics, athletics and citizenship. Toledo won both the Reese Trophy and the Jacoby Trophy in 2023–24, which was the first time in history the Rockets won the awards as the top men's and women's athletic programs in the same year. The awards recognize a program that has won

13 MAC Championships over the last three seasons, more than any of UToledo's peers. Over the past two seasons the Rockets have won more conference games (76) than any school in the NCAA Division I-FBS in the sports of football, men's basketball and women's basketball. The Rockets success has generated support from alumni and fans. UToledo has led the conference in football attendance each of the last five seasons, is perennially top two in men's basketball, and has been top 30 nationally in women's basketball attendance. UToledo is the only MAC school to ever lead the conference in football, men's basketball, and women's basketball attendance in the same year.

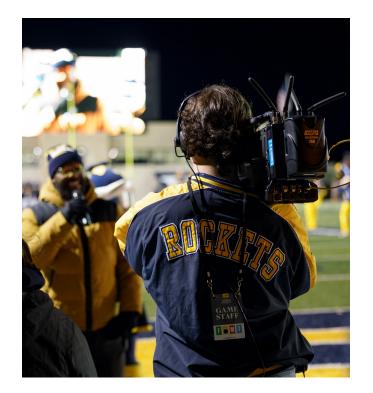
Academic Excellence

UToledo student-athletes excel in the classroom, as well as in their sport, oftentimes outpacing their non-student-athlete peers in GPA, retention and graduation rates. UToledo student-athletes have earned above a 3.4 cumulative GPA each of the last four semesters, and more than 10 consecutive semesters above a 3.3 cumulative GPA. Student-athletes pursue a broad array of majors from nursing and pharmacy to teaching. Nearly 40% of student-athletes major in engineering or business.



Campus and Community Value

Toledo Athletics annually hosts more than 350 events, bringing more than 300,000 people onto campus on a yearly basis and providing opportunities to showcase the UToledo brand to national and international audiences, stimulate the local economy and provide venues for student-athletes to serve as inspirational role models. Toledo Athletics provides more than \$81 million annually in fair market value media exposure to UToledo and has an overall economic impact of \$79 million on the area. Toledo Football appeared on national television 19 times over the last two seasons, with total viewership of more than 10 million. And when Rocket Quinyon Mitchell was selected in the first round of the 2024 NFL Draft (one of 13 UToledo Rockets playing for the NFL), more than 12.1 million viewers were watching. Toledo's basketball programs appeared on national television 21 times and more than 190 other Toledo sporting events were streamed on ESPN platforms. UToledo students produce the professional-quality <u>live broadcasts that stream</u> on ESPN+. UToledo recently added women's rowing as the 17th varsity sport to attract academically high-achieving female students to campus.





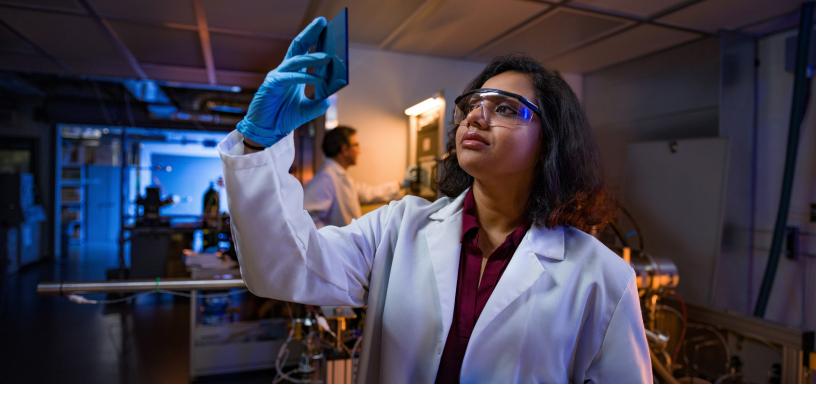
TOLEDO REGION AND COMMUNITY ENGAGEMENT

UToledo is proud to be a regional public university serving the city of Toledo, state of Ohio and beyond. Located in Northwest Ohio near the shores of western Lake Erie and the state's northern border with Michigan, this is an innovative and engaged community with more than 600,000 people in the Toledo metropolitan area and approximately 8 million people within a 100-mile radius. Conveniently located at the intersection of the Ohio Turnpike and I-75, transportation and warehousing are important contributors to the local economy. UToledo's combined union and non-union workforce of more than 5,000 employees contributes to the institution's \$2.8 billion contribution to the regional economy with an economic impact of approximately 6.1% of the region's total gross regional product. Statewide, public higher education has a \$68.9 billion total impact, representing 8.8% of Ohio's total gross state product.

UToledo is located in an urban area with a park-like Main Campus connected to nearby residential communities. Three miles south is UToledo's Health Science Campus that hosts the University's medical center and clinics, as well as the health professions colleges: College of Medicine and Life Sciences, College of Nursing and College of Pharmacy and Pharmaceutical Sciences. Additional campus locations include the Lake Erie Center, the Center for Visual Arts at the Toledo Museum of Art, Stranahan Arboretum and Center for Alumni and Donor Engagement. The Scott Park Campus, which was recently sold to Toledo Public Schools, continues to host UToledo's baseball and softball facilities. UToledo has 173,000 living alumni around the world,

with more than 80,000 living within 60 miles of campus serving as a testament to the region's opportunity, affordability and quality of life. Toledo is home to the famous Mud Hens baseball and Walleye hockey teams in an increasingly active downtown. Toledo was ranked the No. 2 Minor League Sports Market by Street & Smith's Sports Business Journal (SBJ) magazine. Toledo has one of the country's best zoos in the <u>Toledo</u> Zoo and Aquarium that attracts more than a million annual visitors and an award-winning Metroparks Toledo system with 13,000 acres across 19 parks. The Toledo Museum of Art, a beloved cultural institution and global leader in the museum field, includes UToledo's Center for the Visual Arts designed by world-renowned architect Frank O. Gehry and provides opportunities for UToledo students to curate exhibits of world-class art.

The Toledo region has long been known for its auto manufacturing industries and the origin of Jeep at Willys-Overland during World War II. Jeeps have been manufactured in Toledo since 1941 and the connection is celebrated with the annual Toledo Jeep Fest. Toledo is home to several Fortune 500 companies and top employers in the country. A partner in the business community, UToledo's Business Incubator provides business startup and entrepreneurial assistance and recently launched an APEX Accelerator in partnership with the Ohio Department of Development. The UToledo Family Business Center has supported area businesses since 1992 through member-driven networking and resources. UToledo also is engaged



across local economic development organizations, including the <u>Regional Growth Partnership</u>, <u>Jobs Ohio</u>, <u>Toledo Regional Chamber of Commerce</u>, <u>Toledo-Lucas County Port Authority</u> and <u>ConnecToledo</u>.

Known as the Glass City for its strong history in glass manufacturing and home to Owens Corning, Owens-Illinois (O-I) and Libbey, the Toledo region has built on its expertise in glass to advance solar energy. First Solar got its start at UToledo. At the Wright Center for Photovoltaics Innovation and Commercialization, physicists have for decades pioneered research into thin-film solar technology exploring perovskite, cadmium telluride, copper indium gallium selenide and other materials as high-potential alternatives to the industry-standard silicon. UToledo is a leading academic partner in the new Northwest Ohio Glass Innovation Hub supported by a \$31.3 million investment by the Ohio <u>Department of Development</u>, with a \$10 million match in local funds, that aims to strengthen the region's national leadership in glassmaking and solar energy technology.

UToledo researchers also have been working for the last decade to protect water quality and the health of Lake Erie from toxic algal blooms through the UToledo Lake Erie Center and Water Task Force. The University was recognized with the Association of Public and Land-grant Universities (APLU) 2022 Public Impact Research Award in recognition of its efforts that benefit the half million people in the region who depend on Lake Erie for drinking water. UToledo is actively involved in the Ohio Lake

<u>Erie Commission</u> and Ohio Department of Health's <u>Harmful Agal Bloom Research Initiative</u>.

UToledo Health and the UToledo College of Medicine and Life Sciences are engaged in supporting the health and well-being of the community. Medical students run the Community Care Clinics delivering quality healthcare to underserved populations reaching thousands of patients each year. UToledo Health also launched a Mobile Health Unit in 2024 providing free preventative health screenings to underserved communities throughout Northwest Ohio. Connected with area youth, UToledo has many outreach initiatives to mentor future leaders in the community. As one of many partnerships with the local Toledo Public Schools district that serves more than 21,000 students, Toledo Early College High School offers a college preparatory program with curriculum designed to accelerate students into college courses. Students can earn up to 60 credits from UToledo and graduate with both an associate's degree and high school diploma. Another example is the Young Executive Scholars (YES) program that develops leadership and business etiquette skills for underrepresented students. UToledo is host to dozens of camps and conferences each year that engage local youth.

UToledo students are active in their community providing 12,834 service hours during the 2023-24 academic year and student-athletes volunteer another 5,000 hours of community service each year.

This leadership profile was created by a committee that included faculty, students, trustees, stakeholders, staff and others, in consultation with the Board of Trustees, to highlight information that UToledo's 19th president should know. For further information, candidates are encouraged to learn more about The University of Toledo at utoledo.edu.

